

**DEPARTMENT OF HEALTHCARE ADMINISTRATION AND POLICY
SCHOOL OF PUBLIC HEALTH
UNIVERSITY OF NEVADA, LAS VEGAS**

Course Syllabus

EMHA 701 – The U.S. Healthcare System, Programs, Politics and Policy
Semester/Year: Fall 2021

Course Description:

Examines the manpower, financing and major service components of the US health care system. Addresses major issues of healthcare access, costs, and quality of care. Special emphasis on the role of government regulation and public policy in the system.

Course Narrative:

This six-week course provides executive students an overview of the U.S. healthcare system including the policy programs, providers and payment systems. It also addresses key issues in healthc

design and evaluate policy strategies)

D15. Human Resources (Apply methods and techniques related to the management of healthcare organization employees and professional staff).

Course Objectives:

Upon completion of the course, it is expected that students will be able to:

Course Objective(s)	Competency	Level	Teaching Method	Assessment Method
Explain how healthcare policies are formed, from ideas to implementation and the activities in between at federal, state and local levels of government.	A1; A2; A3; A4; B2; C1; D1; D2; D6; D10; D12; D13	Basic	Articles Text Videos	Debate Discussion Boards Annotated Bibliography Policy Paper #1 Policy Paper

Grading Components:

Total Points available for the course: 100 pts.

Item	Number of Assignments	Points	Total Points
Debate	1	15	15
Discussion Boards	4	8	32
Policy Papers	2	15	30
Policy Paper Concept	1	5	5
Annotated Bibliography	1	5	5

not, what alternative do you propose? How does a pharmaceutical CEO serve shareholders and patients simultaneously?

OR

Following the 2010 passage of the Affordable Care Act (ACA), the U.S. government has invested billions of dollars in the development of a national electronic health record (EHR) system. The goal is to improve the quality and efficiency of healthcare by enabling providers to share patient information and coordinate care. However, the implementation of EHRs has been slow and costly, and there are concerns about the quality of care and the privacy of patient information. Is it contradictory to expect healthcare professionals to deliver this level of personalized care in a climate of intense compliance issues? Is providing the new EHR to patients possible, or do policies and legislation dictate how care is to be provided? (ex. with the backdrop of the ACA, HIPAA, and HITECH Act, does the new EHR system guarantee that patients will have access to their records and if they should, how do they devote time and energy to this aspect of care delivery?)

The policy paper should be no more than 3-4 pages in length. Be sure to include at least 3-5 reputable resources.

Papers are uploaded to Assignments.

Policy Paper # 2 Concept: For this paper you will be researching/writing about a new healthcare policy to improve the distribution of healthcare services). Consider a policy that covers one of the covered areas in the course.

To understand what constitutes a policy topic see this [health affairs website](#).

*Note, since this is a health services and policy course, topics should relate to service delivery, financing, ethics or quality/access of/to care.

In addition to listing the topic you will be proposing, include a brief outline with preliminary references (at least 4). This concept posting will be the initial step for the Policy Paper # 2.

This assignment is not the final Policy Paper # 2, just the concept, brief outline and preliminary reference you expect to use.

Annotated Bibliography:

Create an annotated bibliography, including your sources for policy paper #2, in APA format. Be sure to include at least five to seven reputable sources.

[Resource on Annotated Bibliographies](#)

Policy Paper #2 and Presentation:

This is the final policy you are creating that you began with your posting of the policy topic and outline. The final policy paper should be no more than 3-4 pages in length. Be sure to include at least 3-5 reputable resources.

Your narrated PowerPoint presentation will be on the policy you developed and will provide more detail on the slides and in speaker notes. The presentation should be 7-10 minutes in length.

See Individual Policy Papers/Presentation Rubric for grading criteria.

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Syllabus is tentative and is subject to change. Syllabus content prevails in the event of any conflict with assignment descriptions or due dates posted on WebCampus.

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DATES	TOPICS & ASSIGNMENTS (Due by Midnight)	RESOURCES
Unit 1	Overview to Understanding the U.S. Healthcare System	

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	Policy Paper #2 Concept Posting	<p>Policy Paper #2 topic posted with references posted Post your policy paper #2 topic (for the policy brief) outline to Assignments with preliminary references (at least 4) this week. Identify a current policy or propose a new health care policy to improve the distribution of health care services. Consider a topic that covers one of the covered areas in the course.</p> <p>To understand what constitutes a policy topic go to Health Affairs.</p> <p>Note, since this is a health services and policy course, topics should relate to service delivery, financing, ethics or quality/access of/to care.</p> <p>Continue to work on this policy paper in the coming weeks. The final version of this Policy Paper will be due in the final week of the course.</p>
Unit 3	Hospitals as Health Delivery Systems	
Module 6	Hospitals as Health Delivery Systems	<p>Text: Shi and Singh - Chapter 8</p> <p>Resources: Kane, N. M., Singer, S. J., Clark, J. R., Eeckloo, K., & Valentine, M. (2012). Strained local and state government finances among current realities that threaten public hospital profitability. <i>Health Affairs</i>, 31(8), 1680-1689.</p> <p>Fact Sheet: Hospital Billing Explained. (2017, September), American Hospital Association.</p> <p>LaPointe, J. (2018, Feb. 8). The Role of the Hospital Chargemaster in Revenue Cycle Management. Revcycle Intelligence, Xtelligent Healthcare Media.</p> <p>Meier, B., Craven McGinty, J., & Creswel, J. (2013, May 8). Hospital billing varies wildly, government data shows. <i>New York Times</i>.</p> <p>Ayers, A. (2021) Advertised Wait Times Negatively Skew Patient Perceptions Regarding Nonemergent Encounters., <i>Journal of Urgent Care Medicine</i>.</p> <p>Weiner, S. G. (2013). Advertising emergency department wait times. <i>Western Journal of Emergency Medicine</i>, 14(2).</p>

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		<p>Resources:</p> <p>Fronstin, P., Sepúlveda, M.,J., & Roebuck, M. C. (2013). Consumer-directed health plans reduce the long-term use of outpatient physician visits and prescription drugs. <i>Health Affairs</i>, 32(6), 1126-34.</p> <p>Seervai, S. (2019, Jan. 11). The Future of Health Care Marketplaces. The Commonwealth Fund Podcast.</p> <p>Associated Press. (2021, June 6). Biden Turns to Obama to Help Boost Health Plan Enrollment. Modern Healthcare.</p> <p>Video:</p> <p>Pauly, M. (2015). Does employer-sponsored health insurance have a future?</p>
<p>Module 10</p>	<p>DB Post #3 Due Medicare and Medicaid</p>	<p>Initial post to DB</p> <p>Text: Shi and Singh - Chapter 6, pp. 214-end of chapter</p> <p>Resources:</p> <p>Rappleye, E. (2015). 100 things to know about Medicare and Medicaid - in 2015.</p> <p>Siskos, C. (2021, March 17). Medicare Basics: 11 Things You Need to Know. Kiplinger Newsletter.</p> <p>Medicaid (2021, Feb 7) (State of State Medicaid Expansion Decisions: Interactive Map. Kaiser</p>

Module 11	Managing Patient Care Managed Care Accountable Care Organizations Patient Centered Medical Homes	Text: Shi and Singh - Chapter 9 Resources: Gold, J. (2015, Sept. 14). Accountable Care Organizations Explained. Kaiser Health News. Defining the Patient Care Medical Home (n.d.) AHRQ. Cotton, P. (2018, Sept. 10). Patient-Centered Medical Home Evidence Increases with Time. Health Affairs Blog.
	Annotated Bibliog.	Create an annotated bibliography, including your sources for policy paper #2, in APA format. Annotated Bibliography Resource
Unit 3	Health and Healthcare Outcomes	
Module 12	Controlling Costs: Why and How to Contain Them	Resources: Porter, M. (2010). What is value in health care? <i>NEJM</i> . 363(26); pp. 2477-81 Brill, S. (2013). Bitter pill: Why medical bills are killing us. How outrageous pricing and egregious profits are destroying our health care. Time Magazine Altman S. & Mechanic, R. (2018, July 13). Health Care Cost Control: Where Do We Go from Here? Health Affairs Blog.
Module 13	Quality of Care Issues in Healthcare	Resources: Websites:

	<p>Ethical Issues Clinical Ethics Management Ethics Marketing Ethics</p>	<p>Resources: Solomon, M., et.al. (2016, Oct.). Ethical Issues in Advertising and Promotion of Medical Units. Romanian Journal of Ophthalmology,60 (4), 216-218.</p> <p>ACHE Code of Ethics</p> <p>What are Palliative Care and Hospice Care? (2021, May 14). Institute on Aging/NIH.</p> <p>Baldelomar, R. (2016). Where is the line between ethical and legal?</p>
	<p>End of Life Choices</p>	<p>Resources: Freyer, F. (2016). At end of life in Mass., hospital care is big cost.</p> <p>Maynard, B. (2015). Brittany Maynard Legislative Testimony.</p> <p>The Conversation Project ó website.</p>
<p>Policy Paper #2 Due</p>		<p>Policy Paper #2: Identify a current policy or propose a new health care policy to improve the distribution of health care services. Consider a topic that covers one of the covered areas in the course. To understand what constitutes a policy topic go to Health Affairs. Note, since this is a health services and policy course, topics should relate to service delivery,confli</p>